



## MICHIGAN STRATEGIC FUND

300 N Washington Sq.  
Lansing, MI 48913

### MSF BOARD

**Michael A. Finney**  
Chairperson  
President and Chief  
Executive Officer,  
(MSF Board President  
and Chairman)  
Michigan Economic  
Development Corporation

**Steve Arwood**  
Director,  
Michigan Department  
of Licensing and  
Regulatory Affairs

**Kevin Clinton**  
State Treasurer

**J. Craig DeNooyer**  
President, Treystar

**Michael J. Jackson, Sr.**  
Executive Secretary,  
Michigan Regional  
Council of Carpenters

**Bill J. Martin**  
Chief Executive Officer,  
Michigan Association  
of REALTORS®

**William Morris**  
President/Chief  
Investment Officer,  
Prairie & Tireman, LLC

**Richard Rassel**  
Director of Global Client  
Relations, Butzel Long

**Shaun W. Wilson**  
Vice President/Director of  
Client and Community  
Relations, PNC Financial  
Services Group

## MEMORANDUM

**DATE:** June 25, 2014

**TO:** Members of the Michigan Legislature

**FROM:** Michael A. Finney  
President and CEO

**SUBJECT:** 2013 Michigan Renaissance Zone Annual Report

Section 15 of Public Act 376 of 1996, the Michigan Renaissance Zone Act, requires an annual report be submitted to the legislature. Pursuant to this requirement, attached is the 2013 annual report.

If you have any questions regarding this report, please contact Joel Freeman in our Office of Government Affairs at 517.335.1847.

Attachment

## **Michigan Renaissance Zone Act 2013 Legislative Report**

The Michigan Renaissance Zone Act (the “Act”), PA 376 of 1996, established the Michigan Renaissance Zone initiative to foster economic opportunities in the state; facilitate economic development; stimulate industrial, commercial and residential improvements; prevent physical and infrastructure deterioration of defined areas; and provide for the reuse of unproductive or abandoned industrial properties.

Most state and local taxes, including both real and personal property tax, are abated within Renaissance Zones for up to a maximum of 15 years, with the exception of one Alternative Energy Zone not to exceed 20 years. Michigan Business Tax liability is excused for company operations within a Renaissance Zone; however, Corporate Income Tax liability is not eligible for abatement under the program. Federal government taxes, local bond obligations, school sinking fund, or special assessments may still be due. Additionally, companies are not exempt from paying Michigan sales and use taxes. The tax benefits are phased out in 25% increments during the Zone’s final three years of existence.

The State of Michigan reimburses intermediate school districts, local school districts, community college districts, and public libraries for lost revenue where taxes are abated. There is no fiscal year 2013 appropriation for reimbursements unless a supplemental appropriation is approved. The State of Michigan does not replace the tax revenue lost to the local unit of government or county.

This report captures the progress and development of Renaissance Zones that were active during the 2013 calendar year. The report is divided by the eight major types of Renaissance Zones: (1) Agricultural Processing, (2) MSF-Designated, (3) Renewable Energy Facility, (4) Forest Products Processing, (5) Border Crossing Facility, (6) Next Michigan, (7) Tool and Die Recovery, and (8) Geographic. There are subsets within each of these major types which will be indicated within each section.

Official actions taken by the Michigan Strategic Fund (MSF) Board include granting new designations, amending existing ones, and revoking Renaissance Zones that are out of compliance. These actions are indicated in parentheses besides the name of the designated entity. Renaissance Zones that expired at the end of calendar year 2013 are indicated in the same method.

Projections of anticipated capital investment and job creation within a Renaissance Zone shown in the tables below were derived from the original application or development agreement. Projected information not enforced by a development agreement is footnoted by the Zone recipient name. Renaissance Zones not governed by development agreements were designated prior to this being required by statute or by policy. Reported Actual Investment and Reported Actual Job Creation, as reported by the Renaissance Zone, is an accumulation of information from the first year that benefits were received through December 31, 2013. Reported Actual Job Creation is calculated by subtracting the Reported Baseline Jobs at Zone Designation and Reported Jobs Transferred to Zone from Reported Current Jobs. Reported Jobs Transferred to Zone are jobs that have been transferred to the Zone from another facility or entity outside the Zone owned by the Renaissance Zone recipient company. Reported Jobs Transferred to Zone are not considered as net new jobs. The tables below also include the percent change in Taxable Value (TV) and State Equalized Value (SEV) since the Renaissance Zone designation, as reported to the Michigan Economic Development Corporation (MEDC).

## Change in Adjusted Gross Income of Residents in Renaissance Zones (AGI)

Projects associated with Renaissance Zones are mainly focused on business development; however, some projects are aimed toward residential development, especially many older geographic Renaissance Zones. Individual residents living within a Renaissance Zone are eligible for certain individual benefits, including relief from property taxes and local income taxes. As required by statute, the percentage change of Adjusted Gross Income (AGI) of residents who claimed Renaissance Zone benefits is reported below based on records obtained from the Michigan Department of Treasury for the most recent complete years available – 2011 and 2012. This information is available by municipality of residence, rather than by Renaissance Zone.

### Change in Adjusted Growth Income (AGI) for Residents of Renaissance Zones Between 2011 and 2012 <sup>1</sup>

Municipality of Residency	Percent Change in AGI
Benton Charter Township <sup>2</sup>	-86.2
City of Detroit <sup>2</sup>	-20.8
City of Flint <sup>2</sup>	-81.5
City of Grand Rapids <sup>2</sup>	-56.8
City of Jackson	-20.9
City of Kalamazoo	23.6
City of Lansing	-14.4
City of Muskegon	-42.8
City of Saginaw	2.1
City of Warren	-5.2

<sup>1</sup> Data collected from the Michigan Department of Treasury for the most recent complete years available.

<sup>2</sup> Subzones within the municipality expired at the end of calendar year 2011. These expirations may affect the number of eligible residents claiming benefits in the calculation for AGI in calendar year 2012 and may influence the high percentage changes reported.

### **Agricultural Processing Renaissance Zone Activity**

Agricultural Processing Renaissance Zones are company-specific rather than geographically targeted, and are limited to companies in the business of agricultural processing. The Michigan Renaissance Zone Act originally allowed for the designation of five Agricultural Processing Renaissance Zones by the State Administrative Board. The Act was amended three times to increase the number of potential zone designations to a total of 30 Agricultural Processing Renaissance Zones.

As of December 31, 2013, the Michigan Strategic Fund (MSF) and the Michigan Commission of Agriculture & Rural Development (MCARD) have recommended designation of 27 of the 30 available zones to the State Administrative Board pursuant to Section 8c(1) of the Act. Seventeen Agricultural Processing Renaissance Zones were active during 2013, and one of which was revoked, as noted in the table below. One new Agricultural Processing Renaissance Zone was designated during 2013, which becomes active at the start of 2014.

The majority of the Agricultural Processing Renaissance Zones were designated when the statute required the execution of development agreements requiring annual reporting; however, those companies without a development agreement governing their Renaissance Zone were asked to voluntarily report.

These Renaissance Zones have reported creating 1,391 jobs and leveraging more than \$1.1 billion in private investment during the active periods of the zones. The following is the information on the status of all active Agricultural Processing Renaissance Zones.

### Agricultural Processing Renaissance Zones

Classification			Investment		Jobs						Tax Information		Materials	Benefits
Company	Local Unit of Government	County	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	% Raw Materials from MI (2012)	First Year Benefits Received
Carbon Green BioEnergy, LLC	Township of Woodland	Barry	\$55,000,000	\$75,096,226	33	38	0	2	36	\$1,857	17,770.3	19,367.9	97.0	2006
Graceland Fruit, Inc. <sup>6</sup>	Township of Gilmore	Benzie	\$15,000,000	\$36,311,251	45	112	0	91	21	\$425	35.8	475.8	40.0	2003
W.K. Kellogg Institute for Food and Nutrition Research <sup>6,7</sup>	City of Battle Creek	Calhoun	\$54,000,000	\$81,200,000	300 (ret)	542	140	300	300 (ret) 102 (cre)	\$1,500	44.8	44.5	11.3	2009
The Andersons Albion Ethanol, LLC	Township of Sheridan	Calhoun	\$70,000,000	\$83,799,804	30	43	0	0	43	\$1,021	36,051.4	36,300.4	100.0	2006
Michigan Milk Producers	Village of Ovid	Clinton	\$35,000,000	\$64,311,535	10	108	0	86	22	\$759	34,489.9	16,314.7	100.0	2009
Shoreline Fruit, LLC	Township of Acme	Grand Traverse	\$12,750,000	\$3,500,000	33	119	0	84	35	\$517	-81.7	-93.4	80.0	2013
Kellogg Company <sup>6,7</sup>	City of Grand Rapids	Kent	\$35,000,000	\$151,000,000	390 (ret) 43 (cre)	486	2	390	390 (ret) 94 (cre)	\$1,000	100.0	100.0	97.0	2003
Green Plains Holdings II, LLC	Township of Riga	Lenawee	\$85,000,000	\$93,427,058	62	59	0	0	59	\$1,038	20,515.0	20,515.0	71.0	2006
Gerber Products Company <sup>6</sup>	City of Fremont	Newaygo	\$75,000,000	\$215,449,749	1,100 (ret) 200 (cre)	1,246	31	1,100	1,100 (ret) 115 (cre)	\$743	65.5	52.4	23.0	2009
Dairy Farmers of America, Inc. (New) <sup>6</sup>	City of Cass City	Tuscola	Renaissance Zone Term Not Yet Started											2014
Arbre Farms & Willow Cold Food Storage	Township of Colfax	Oceana	\$21,000,000	\$35,807,082	54	252	0	103	149	\$580	997.6	983.9	92.0	2006
Gray & Company <sup>7</sup>	City of Hart	Oceana	\$22,600,000	\$14,759,829	150	147	Not Reported	Not Reported	147	Not Reported	51.2	51.2	75.0	2001
Burnette Foods, Inc. fka New Era Foods	Village of New Era/ Township of Grant	Oceana	\$5,000,000	\$10,454,000	40	91	Not Reported	45	46	\$400	107.1	111.3	65.0	2003
Peterson Farms <sup>6</sup>	Township of Hart	Oceana	\$15,000,000	\$89,961,868	225	645	0	246	399	Not Reported	3,255.6	3,281.6	50.0	2001
Leprino Foods Company	Township of Allendale	Ottawa	\$85,000,000	\$108,303,993	53	291	Not Reported	220	71	\$965	140.8	142.1	98.0	2006
Zeeland Farm Services, LLC	Township of Zeeland	Ottawa	Did Not Report - No Reporting Requirements in Agreement											2003
Request Foods, Inc. <sup>6</sup>	Township of Holland	Ottawa	\$35,200,000	\$83,100,000	155	154	Not Reported	102	52	\$497	9426.0	9426.0	30.0	2011
Lawton Processing, LLC (Revoked) <sup>6</sup>	Township of Porter	Van Buren	Revoked											2010
<b>TOTALS:</b>				<b>\$1,146,482,395</b>					<b>1,391 (cre)</b>					

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

## **Michigan Strategic Fund (MSF) Designated Renaissance Zones**

The MSF Board may designate Renaissance Zones anywhere in the state as long as the city, village, or township consents to the creation of a Renaissance Zone within its boundaries. MSF-Designated Renaissance Zones are company and project-specific, with one exception of a special kind of MSF-Designated Redevelopment Renaissance Zone awarded to the City of Greenville. MSF-Designated Renaissance Zones are mostly industry-neutral and decisions on which companies' projects shall receive the designation are made collaboratively with the local government, the company, state agencies, and approved by the MSF Board.

As of December 31, 2013, a total of 16 MSF-Designated Renaissance Zones have been awarded, 14 of which were active in 2013, including one revoked zone and one expiring at the conclusion of 2013. There are 11 zones available for designation, two of which are required to be redevelopment zones and three must be in a rural area.

The majority of the MSF-Designated Renaissance Zones were designated when the statute required the execution of development agreements requiring annual reporting; however, those companies without a development agreement governing their Renaissance Zone were asked to voluntarily report.

These Renaissance Zones have reported creating 897 jobs and leveraging more than \$1.2 billion in private investment during the active periods of the zones. The following is the information on the status of all active MSF-Designated Renaissance Zones.

### Michigan Strategic Fund Designated Renaissance Zones

Classification				Investment		Jobs						Tax Information		Benefits
Type	Company	Local Unit of Government	County	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Non-industry specific Zones	Johnson Controls – APS Production (Amended) <sup>6</sup>	City of Holland	Allegan	\$150,000,000	\$161,035,017	225	218	0	39	179	\$1,191	1,163.8	1,163.8	2010
	United Solar Ovonic, LLC (Revoked) <sup>6</sup>	City of Battle Creek	Calhoun	Revoked										2009
	Dow Chemical Company <sup>6</sup>	City of Midland	Midland	\$65,000,000	\$96,271,295	65	80	0	0	80	\$912	100.0	100.0	2003
	XALT Energy MI, LLC (formerly Dow Kokam MI, LLC) (Amended) <sup>6</sup>	City of Midland	Midland	\$294,000,000	\$358,942,158	320	86	2	17	67	\$1,209	39,411.1	39,411.1	2011
	La-Z-Boy, Inc. <sup>6</sup>	Township of Frenchtown	Monroe	Renaissance Zone Term Not Yet Started										2014
	Michigan Motion Picture Studios, LLC <sup>6,7</sup>	City of Pontiac	Oakland	\$40,000,000	\$56,308,802	3,600	11	0	0	11	\$1,600	67.6	63.5	2010
	Marathon Petroleum Company <sup>6</sup>	City of Detroit	Wayne	\$200,000,000	\$302,911,880	280 (ret)	441	Not Reported	330	330 (ret) 111 (cre)	\$1,838	4,676.1	4,676.1	2003
	NextEnergy <sup>7</sup>	City of Detroit	Wayne	\$26,000,000	Did not Report	None	21	0	3	18	\$1,199	0	0	2003
Pharmaceutical Recovery Zone	A123 Systems, Inc. <sup>6</sup>	City of Romulus	Wayne	\$19,000,000	\$112,264,979	46	73	39	0	64	\$976	46.9	46.9	2011
	MPI Research, Inc. <sup>6</sup>	City of Kalamazoo	Kalamazoo	\$5,000,000	\$1,768,500	60	0	0	7	-7	N/A	-33.5	-33.5	2009
Redevelopment Zones	Eaton Aeroquip LLC <sup>6</sup>	City of Jackson	Jackson	None	\$10,158,231	348 (ret)	695	0	563	563 (ret) 132 (cre)	\$1,086	22.1	21.5	2008
	Alpinist Endeavors Dev.	City of Walker	Kent	None	\$9,000,000	None	0	0	0	0	N/A	-58.0	-58.0	2007
	Autodie, LLC (Expired 12/31/2013) <sup>6,7</sup>	City of Grand Rapids	Kent	\$20,700,000	\$32,383,891	150	285	0	208	77	\$1,013	30.6	28.1	2008
	Dow Corning Corporation <sup>6,7</sup>	City of Midland	Midland	\$180,000,000	\$56,035,242	50	1,343	83	1,137	123	\$966	1,078.3	1,078.3	2007
	Greenville Industrial Park - Northland Corporation (AGA Marvel) <sup>6</sup>	City of Greenville	Montcalm	None	\$12,342,420	None	168	0	133	35	\$922	6,337.5	2,938.7	2007
<b>TOTALS:</b>					<b>\$1,209,422,415</b>					<b>897 (cre)</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

## **Renewable Energy Renaissance Zones**

Renewable Energy Renaissance Zones are company-specific rather than geographically targeted, and are limited to companies in the business of renewable energy. The Michigan Renaissance Zone Act, as amended, authorizes the State Administrative Board to designate up to 15 Renewable Energy Renaissance Zones, upon recommendation by the MSF Board. Of the 15 zone designations, five must be used for renewable energy facilities engaged in the production of cellulosic biofuels.

As of December 31, 2013, nine zones had been designated with six in effect; three of the six designations satisfy the requirement for the production of cellulosic biofuels. There are currently six zones available for designation, two of which must satisfy the requirement for the production of cellulosic biofuels.

These Renaissance Zones have reported creating 211 new jobs and leveraging more than \$439 million in private investment during the active periods of the zones. The following is the information on the status of all active Renewable Energy Renaissance Zones.



## Renewable Energy Renaissance Zones

Classification			Investment		Jobs						Tax Information		Benefits
Company	Local Unit of Government	County	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
LG Chem Michigan, Inc. <sup>6</sup>	City of Holland	Allegan	\$302,000,000	\$292,127,647	300	117	4	0	113	\$682	13,161.1	5,228.8	2011
Alpena Prototype Biorefinery, LLC <sup>6</sup>	City of Alpena	Alpena	\$23,500,000	\$29,760,543	10	29	1	0	28	\$700	656.9	656.9	2010
Frontier Renewable Resources, LLC (Revoked) <sup>6</sup>	Charter Township of Kinross	Chippewa	Revoked										2011
Heat Transfer International, LLC <sup>6</sup>	City of Kentwood	Kent	\$2,000,000	\$2,587,587	20	9	0	10	-1	\$1,200	287.3	287.3	2010
Grid Logic Incorporated <sup>6</sup>	Township of Lapeer	Lapeer	\$20,630,000	\$4,666,125	161	10	0	7	3	\$1,840	72.0	65.4	2012
The Dow Chemical Company <sup>6</sup>	City of Midland	Midland	\$167,000,000	\$110,839,741	500	68	0	0	68	\$1,245	2,681.2	2,672.9	2011
<b>TOTALS:</b>				<b>\$439,981,643</b>					<b>211</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

### **Forest Products Processing Renaissance Zones**

Forest Products Processing Renaissance Zones are company-specific rather than geographically targeted. Section 8(f) of the Michigan Renaissance Zone Act, as amended, allows for the designation of 10 Forest Products Processing Renaissance Zones by the State Administrative Board, upon recommendation of the MSF Board. As of December 31, 2013, one zone has been designated, leaving nine additional Forest Products Processing Renaissance Zones available for designation.

The single Forest Products Processing Renaissance Zone reported retaining 436 jobs and leveraging \$48 million in private investment during the active period of the zone. The following is the information on the status of the active Forest Products Processing Renaissance Zone.

## Forest Products Processing Renaissance Zone

Classification			Investment		Jobs						Tax Information		Materials	Benefits
Company	Local Unit of Government	County	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	% Raw Materials from MI (2012)	First Year Benefits Received
Verso Quinnesec, LLC <sup>6</sup>	Township of Breitung	Dickinson	\$43,000,000	\$48,000,000	400 (ret)	436	3	472	436 (ret)	N/A	192.5	192.5	27	2011
<b>TOTALS:</b>				<b>\$48,000,000</b>					<b>0 (cre)</b>					

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

### **Border Crossing Facility Renaissance Zones**

The Michigan Renaissance Zone Act, as amended, allows for the designation of up to 25 Border Crossing Facility Renaissance Zones in qualified border local governmental units, if the city or township or combination of cities and townships consented to the creation of a Renaissance Zone. As of December 31, 2013, no Border Crossing Facility Renaissance Zones have been designated.

## Next Michigan Renaissance Zones

The Next Michigan Development Act, P.A. 275 of 2010, as amended, authorizes the MSF to designate up to six Next Michigan Development Corporations, comprised of local government units that enter into an inter-local agreement to form a Corporation. These Next Michigan Development Corporations are empowered to recommend certification of a Next Michigan Renaissance Zone within their Next Michigan Development District, consisting of the boundaries of the component local government units. By the close of the 2013 calendar year, the following five Next Michigan Development Corporations have been approved, with a sixth designation pending for the Upper Peninsula.

1. **Port Lansing** comprised of the City of Lansing and a portion of Dewitt Township via a P.A. 425 Agreement.
2. **Detroit Region Aerotropolis – VantagePort** comprised of the City of Taylor, City of Romulus, City of Belleville, City of Ypsilanti, Township of Huron, Charter Township of Van Buren, and Charter Township of Ypsilanti; County of Washtenaw and County of Wayne.
3. **West Michigan Economic Partnership** comprised of the City of Grand Rapids, City of Kentwood, Charter Township of Cascade, City of Wyoming, and City of Muskegon; County of Muskegon and County of Kent.
4. **I-69 International Trade Corridor** comprised of the Township of Grand Blanc, Township of Mount Morris, Township of Mundy, City of Burton, City of Corunna, City of Durand, City of Fenton, City of Flint, City of Grand Blanc, City of Imlay City, City of Lapeer, City of Marysville, City of Owosso, City of Perry, City of St. Clair, Township of Attica, Township of Davison, Township of Flint, Township of Kimball, Township of Lapeer, Township of Perry, Township of St. Clair, Township of Vernon, Village of Almont, Village of Lennon, Village of Morrice, Village of North Branch, and Village of Vernon; County of St. Clair, County of Lapeer, County of Genesee and County of Shiawassee.
5. **Grand Traverse Region** comprised of the City of Traverse City, Charter Township of Garfield, Charter Township of East Bay, and Township of Blair; County of Grand Traverse.

Next Michigan Renaissance Zones are project-specific and must be associated with one or more Eligible Next Michigan Businesses, which are those companies engaged in multi-modal product shipment, such as logistics-based businesses. Next Michigan Development Corporations may submit an application on behalf of an Eligible Business to the MSF for certification of a proposed Renaissance Zone designation. Up to a total of 25 eligible businesses can be certified to receive benefits under the Act, but no more than ten businesses can be certified within any one Next Michigan Development Corporation district as qualified Eligible Next Michigan Businesses. Once an Eligible Next Michigan Business is certified, it may begin receiving Renaissance Zone benefits for the duration of the designation of up to 15 years. As of December 31, 2013, no Next Michigan Development Corporations have submitted applications on behalf of an Eligible Next Michigan Business to the MSF Board, and no Renaissance Zone certifications have taken place.

## **Tool & Die Recovery Zone**

The Michigan Renaissance Zone Act, as amended, allows the MSF Board to designate up to 35 Tool & Die Renaissance Recovery Zones (“Recovery Zones”) in the state, to be located in cities, townships, and villages that consented to the creation of a Tool & Die Recovery Zone within their boundaries. The Tool & Die Renaissance Recovery Zone Program was designed for the purpose of sustaining the tool and die industry in Michigan, not necessarily to stimulate economic growth. The structure differs from the rest of the overall Renaissance Zone Program in that each Recovery Zone is attached to a particular Collaborative of tool and die companies. Membership in one of these Collaboratives is required to become eligible to receive the benefits of that Collaborative’s Recovery Zone. Many Collaboratives represent tool and die companies in a particular geographic region of Michigan, while others have members across the state who receive Recovery Zone benefits.

Each Collaborative is governed by a qualified collaborative agreement between its members with the purpose of encouraging cooperation among tool and die companies to help strengthen them and retain existing jobs, as well as make them more competitive in the global marketplace. In addition to Collaborative membership, eligibility for a Tool & Die Recovery Zone requires that the parcel(s) of property designated must be leased or owned by a qualified tool and die business and be used primarily for tool and die business operations. Also, businesses must be classified with an appropriate North American Industrial Classification System (NAICS) code listed in the Act corresponding to the tool and die industry.

Companies with over 75 employees have the added requirement of entering into a written memorandum of understanding (MOU) with the MSF Board and local unit of government. The MOU does not impose job creation or capital investment requirements, contrasting with development agreements related to other types of Renaissance Zones. The vast majority of the tool and die companies do not have contractual reporting requirements. Most new Recovery Zone designations or amendments granted in the several years were conditioned upon agreeing to annual reporting to the MEDC.

As of December 31, 2013, there were a total of 29 Collaboratives, each with their own Tool & Die Recovery Zone, consisting of more than 290 companies in approximately 36 counties across the State, each receiving Renaissance Zone benefits. The Recovery Zones have reported creating 1,963 new jobs and leveraging more than \$365 million in private investment during the active periods of the zones.

The following information on the status of companies within a Tool & Die Recovery Renaissance Zone is separated into two categories. The first table contains information pertaining to companies that have reporting requirements. Projected information is available for many of these companies, even though reporting is not contractually required. The second table contains the majority of Tool & Die Recovery Renaissance Zone recipients, those companies without the obligation to annually report on their status.

### Tool & Die Recovery Renaissance Zones

COMPANIES WITH REPORTING REQUIREMENTS													
Classification			Investment		Jobs						Tax Information		Benefits
Collaborative	Company <sup>1</sup>	Local Unit of Government	Projected Investment <sup>2</sup>	Reported Actual Investment	Projected Job Creation <sup>2</sup>	Reported Current Jobs <sup>3</sup>	Reported Jobs Transferred to Zone <sup>4</sup>	Reported Baseline Jobs at Designation <sup>5</sup>	Reported Actual Job Creation <sup>6</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
American Tooling & Manufacturing Coalition	Hi-Tech Tool Industries, Inc. (aka HTI Cybernetics) <sup>7</sup>	City of Sterling Heights	\$2,250,000	\$785,000	10	51	0	43	8	\$870	-49.1	-49.4	2009
Automation & Tooling Alliance of North America	Labor Aiding Systems, Inc. (Amended)	Township of Napoleon	\$190,000	\$200,547	14	25	0	28	-3	N/A	16.2	9.3	2006
Berrien Tooling Coalition	Mach Mold, Inc. <sup>7</sup>	Township of Benton	\$965,809	\$573,630	8	35	0	29	6	\$738	-26.9	-27.0	2010
Capital Area Tooling Partnership	Eckhart & Associates, Inc.	Township of Watertown	None	\$950,000	2	49	0	40	9	\$1,200	58.8	51.2	2007
	Franchino Mold & Engineering Co. <sup>7</sup>	Township of Watertown	None	\$6,228,419	None	76	0	69	7	\$539	-10.8	32.2	2008
Coopersville Tooling Coalition	Philips Machining Company	City of Coopersville	\$740,000	\$1,595,695	None	18	0	13	5	\$1,211	-34.0	-34.2	2005
	SelfLube	City of Coopersville	\$6,000,000	\$837,576	25	29	0	22	5	\$667	-23.2	-19.3	2005
Eastern Michigan Tool & Die Collaborative	Centerline Die & Engineering	City of Warren	None	\$1,103,425	None	14	0	20	-6	N/A	42.8	29.4	2013
	Mac - Mold Base, Inc.	Township of Romeo	\$1,000,000	\$1,091,161	3	27	0	26	1	\$1,250	14.0	33.6	2007
	Proper Group International, Inc.	City of Warren	None	\$8,799,294	10	225	0	200	25	\$708	88.3	86.4	2010
First Choice Machining Solutions	The Pasilin Company	City of Warren	None	\$472,771	None	389	0	287	102	\$1,408	-17.7	-20.1	2013
	Precision Tool Company, Inc.	City of Roosevelt Park	None	\$659,027	None	17	0	22	-5	N/A	75.1	30.7	2008
Global Tooling Alliance	Fori Automation, Inc.	Township of Shelby	\$350,000	\$1,925,000	48	174	0	131	43	\$1,400	-7.7	-7.9	2009
	Schwab Industries, Inc. <sup>7</sup>	Township of Shelby	\$4,000,000	\$4,360,240	12	125	0	65	60	\$1,100	68.8	62.6	2010
Great Lakes Tool & Die Collaborative	Paramount Tool & Die, Inc.	Village of Wright	\$200,000	\$605,959	10	17	0	10	7	\$955	388.1	388.1	2005
Michigan International Tooling Alliance	Arbor Gage & Tooling, Inc.	City of Grand Rapids	\$1,500,000	\$1,634,924	10	33	0	35	-2	N/A	-1.0	-3.1	2010
	KEO Cutters, LLC	City of Warren	\$375,000	\$749,000	5	63	0	65	-2	N/A	-12.0	-12.0	2010
	Praet Tool & Engineering, Inc. <sup>7</sup>	Township of Macomb	\$800,000	\$662,045	10	29	0	26	3	\$910	-59.4	-59.4	2010
	Troy Industries, Inc.	Township of Shelby	\$90,000	\$121,456	2	4	0	5	-1	N/A	-5.2	-5.2	2010
Michigan Tooling Group	Krieger Craftsmen, Inc.	City of Walker	\$1,000,000	\$3,910,391	4	35	0	17	18	\$1,031	409.4	263.7	2005
Northwest Michigan Tooling Coalition	United Engineered Tooling, Inc. <sup>7</sup>	Township of Garfield	\$750,000	\$2,500,000	10	24	0	15	9	\$850	Not Reported	Not Reported	2006
Southwest Michigan Tooling Collaborative	Accu-Mold, Inc. <sup>7</sup>	City of Portage	\$830,000	\$613,788	None	19	0	12	7	\$990	-4.4	-7.8	2005
	Tri-Mation Industries, Inc.	Village of Mattawan	\$50,000	\$432,781	14	18	0	7	11	\$1,155	-49.9	-53	2005
Third Coast Tooling Alliance	Advanced Integrated Tooling Solutions, LLC <sup>7</sup>	Charter Township of Chesterfield	None	\$11,390,966	None	246	0	135	111	\$471	-28.9	-31.7	2011
	Baker Aerospace Machining & Tooling, Inc. (Combined First and Second Location) <sup>7</sup>	Township of Macomb	\$8,000,000	\$7,933,099	230	185	0	28	157	\$650	732.8	732.8	2009
	Exacto Tool Co. LLC	Township of Shelby	None	\$10,500	4	0	0	2	-2	N/A	-14.5	-24.5	2009
	Ideal Technology Corporation	Township of Shelby	None	\$1,408,540	3	27	0	12	15	\$1,144	8.0	8.0	2009
	KBE Precision Products, LLC	City of New Baltimore	\$1,000,000	\$112,000	8	17	0	12	5	\$590	12.9	16.6	2013
	Mistequay Group, Ltd <sup>7</sup>	City of Standish	\$400,000	\$961,273	5	53	1	34	18	\$600	16.0	14.3	2010
	TransNav, Inc. <sup>7</sup>	City of New Baltimore	\$1,000,000	\$838,695	10	34	1	21	12	\$1,030	-10.4	-15.8	2010
Tool Makers Alliance	Pi Optima, Inc.	City of Walker	\$200,000	\$140,000	2	9	1	8	0	N/A	-33.3	-33.3	2009
Tooling Advantage Group	TG Manufacturing	Township of Grand Haven	None	\$530,455	None	29	1	35	-7	N/A	-37.0	-49.5	2007
Tooling Systems Group	3DM Source, Inc.	City of Grand Rapids	\$200,000	\$312,365	5	12	0	12	0	N/A	-92.3	-92.3	2013
	Advanced Tooling Systems, Inc.	Township of Alpine	None	\$1,026,935	None	103	0	73	30	\$1,200	-4.4	-9.8	2007

### Tool & Die Recovery Renaissance Zones

COMPANIES WITH REPORTING REQUIREMENTS													
Classification			Investment		Jobs						Tax Information		Benefits
Collaborative	Company <sup>1</sup>	Local Unit of Government	Projected Investment <sup>2</sup>	Reported Actual Investment	Projected Job Creation <sup>2</sup>	Reported Current Jobs <sup>3</sup>	Reported Jobs Transferred to Zone <sup>4</sup>	Reported Baseline Jobs at Designation <sup>5</sup>	Reported Actual Job Creation <sup>6</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Tooling Systems Group (continued)	Advanced Tooling Systems, Inc.	City of Grand Rapids	\$500,000	\$187,731	10	15	0	13	2	\$1,200	-43.0	-43.0	2013
	Concept Tooling Systems, Inc.	City of Grand Rapids	\$50,000	\$10,719	5	28	0	14	14	\$1,400	-97.5	-97.5	2007
	Hot Stamp Tooling System	City of Grand Rapids	\$5,000,000	\$763,563	68	14	0	0	14	\$1,250	Not Reported	Not Reported	2013
	Steel Craft Technologies, Inc.	Township of Plainfield	None	\$5,982,966	None	79	20	0	59	\$825	266.0	266.0	2007
	Steel Craft Technologies, Inc.	City of Grand Rapids	\$3,100,000	\$2,751,526	37	39	32	0	7	\$825	-38.5	-38.5	2013
	Ultimate Gaging Systems, Inc.	City of Grand Rapids	\$800,000	\$181,415	12	19	0	18	1	\$1,250	-91.6	-91.6	2013
<b>TOTALS:</b>				<b>\$75,354,877</b>					<b>743</b>				

<sup>1</sup> Metrics for all companies are not enforced by a Development Agreement

<sup>2</sup> Projected information is derived from original application or development agreement

<sup>3</sup> The number of jobs the company reported to have on December 31, 2013

<sup>4</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>5</sup> Information derived from original application or reported by the company in annual progress report

<sup>6</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>7</sup> Company received additional state economic incentive(s)



## Tool & Die Renaissance Recovery Zones

COMPANIES WITHOUT REPORTING REQUIREMENTS												
Classification			Investment		Jobs				Tax Information		Benefits	
Collaborative	Company <sup>1</sup>	Local Unit of Government	Reported Actual Investment	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received	
American Tooling & Manufacturing Coalition	Accurate Injection Molds, Inc.	Township of Clinton	\$642,695	21	Not Reported	16	5	\$1,574	6.6	1.5	2009	
	American Gear & Engineering, Inc.	City of Westland	\$222,646	53	0	47	6	\$900	-14.6	-14.6	2009	
	Atlantic Tool, Inc.	Township of Clinton	\$0	3	0	3	0	N/A	-36.6	-45.7	2009	
	Bradley-Thompson Tool Company	City of Southfield	\$177,104	20	0	17	3	\$850	-24.6	-24.6	2009	
	Cambron Engineering, Inc.	City of Bay City	\$1,471,312	45	0	44	1	\$860	38.0	34.3	2009	
	Deppe Mold & Tooling, Inc.	City of Grandville	\$693,670	18	0	13	5	\$900	-2.1	-3.6	2009	
	Die Stampco, Inc.	City of Bay City	\$153,459	9	0	9	0	N/A	29.3	-6.1	2009	
	Hill Machinery Company (Expired: 12/31/2013)	City of Kentwood	\$865,644	54	0	50	4	\$1,100	-10.6	-13.6	2009	
	Linwood Tool Company, Inc.	Township of Kawkawlin	\$394,963	12	0	15	-3	N/A	1.5	-0.9	2009	
	Maes Tool & Die Company	Township of Blackman	\$0	12	0	14	-2	N/A	Not Reported	Not Reported	2009	
	Modern Machine Company	City of Bay City	\$1,500,000	22	0	23	-1	N/A	252.4	249.6	2009	
	MPD Welding, Inc.	Township of Orion	\$345,858	28	0	29	-1	N/A	-9.6	-24.7	2009	
Shouse Tool Company	City of Fenton	\$349,259	17	0	14	3	\$720	-15.5	-16.3	2009		
Automation & Tooling Alliance of North America (ATANA)	B & R Gear Company	Township of Blackman	\$103,854	9	0	15	-6	N/A	-72.4	-73.8	2006	
	Diversified Precision Products	Township of Spring Arbor	\$2,534,974	29	0	27	2	\$800	-9.3	-8.4	2006	
	Hogle Sales & Manufacturing, LLC	Township of Columbia	\$178,868	3	0	4	-1	N/A	27.3	29.5	2006	
	Lomar Machine & Tool Company	Township of Hanover	\$3,156,572	103	0	62	41	\$480	35.6	38.0	2010	
	Marathon Weld Group, LLC	Township of Napoleon	\$1,643,500	28	0	16	12	\$687	90.1	87.1	2006	
	NK Designs, Inc.	Township of Leoni	\$125,527	5	0	3	2	\$500	Not Reported	62.7	2006	
	Northwest Tool & Machine, Inc.	Township of Blackman	\$325,338	24	0	22	2	\$760	-7.1	-14.5	2006	
	Orbitform, LLC	City of Jackson	\$1,846,000	69	0	47	22	\$800	0.4	0.4	2006	
Wardcraft, Div. of McLaughlin Ward & Co.	Township of Spring Arbor	\$286,804	29	0	26	3	\$480	-5.9	-5.9	2006		
Berrien Tooling Coalition	Accu Die & Mold, Inc.	Township of Lake	\$1,105,870	41	0	39	2	\$1,315	6.0	6.1	2006	
	Custom Tool & Die Co.	Township of Lincoln	\$280,000	34	0	24	10	\$575	190.9	192.2	2010	
	Dane Systems, LLC	Township of Lincoln	Did Not Report									2007
	Eagle Technologies	City of Bridgman	\$2,685,000	94	Not Reported	43	51	\$1,250	-4.3	-6.3	2006	
	Griffin Tool, Inc.	Village of Stevensville	\$3,308,585	54	0	32	22	\$962	466.9	288.3	2006	
	Hanson Mold	Township of St. Joseph	\$4,490,455	90	0	61	29	\$770	18.9	18.9	2010	
Kelm Acubar LC <sup>6</sup>	Township of Benton	\$432,249	22	0	24	-2	N/A	44.0	39.7	2013		

Collaborative	Company <sup>1</sup>	Local Unit of Government	Reported Actual Investment	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Berrien Tooling Coalition (continued)	Liberty Steel Fabricating, Inc.	Township of St. Joseph	\$189,107	33	0	21	12	\$1,000	-25.5	-28.0	2010
	Maximum Mold	Township of Benton	\$2,150,000	22	0	10	12	\$720	556.2	556.2	2007
	Michigan Mold, Inc.	City of Coloma	\$400,000	16	0	38	-22	N/A	-40.4	-42.9	2007
	Midwest Die Corporation	Village of Baroda	\$577,000	10	0	11	-1	N/A	7.9	3.5	2010
	Quality Mold & Engineering, Inc.	Village of Baroda	\$574,339	24	5	29	-5	N/A	49	34	2010
	Shoreline Mold & Engineering, LLC	Township of Sodus	\$368,000	5	0	5	0	N/A	-48.4	-50.8	2006
	Standard Tool & Die, Inc.	Township of Lincoln	\$3,486,000	69	0	67	2	\$750	18.1	15.9	2007
West Michigan Tool & Die, Inc.	Township of Benton	\$400,000	17	0	17	0	N/A	66.1	73.2	2006	
Capital Area Tooling Partnership	Cameron Tool Corporation	City of Lansing	\$1,395,469	70	0	52	18	\$600	1.7	1.8	2007
	Diamond Engineering, Inc.	City of Lansing				Did Not Report					2007
	Future Tool & Machine, Inc.	City of Romulus	\$1,315,647	32	0	38	-6	N/A	-0.9	-22.3	2008
	MC Molds, Inc.	City of Williamston	\$824,197	37	0	32	5	\$760	29.3	5.7	2007
	Plasco Corporation <sup>6</sup>	Village of Romeo				Did Not Report					2009
	Tool Trend, Inc.	City of Lansing				Did Not Report					2007
Central Michigan Collaborative	Aggressive Tooling, Inc.	City of Greenville	\$1,016,099	58	0	43	15	\$1,192	34.2	33.3	2006
	D.S. Mold, LLC	City of Belding	\$996,470	12	0	8	4	\$800	49.2	50.9	2009
	Digitrace, Ltd.	Township of Leighton	\$275,000	46	0	30	16	\$968	-22.6	-22.9	2010
	Edmore Tool & Grinding, Inc.	Township of Home	\$141,300	17	3	18	-1	N/A	-56.1	-56.9	2006
	Edmore Tool & Grinding, Inc. (Second Location)	Township of Home	\$0	0	0	4	-4	N/A	22.0	10.5	2006
	Imperial Laser, Inc. (Revoked)	Township of Tallmadge				Revoked					2006
	LeRoy Tool & Die, Inc.	Township of LeRoy	\$404,000	54	0	27	27	\$450	288.1	204.9	2006
	Steeplechase Tool & Die, Inc.	Township of Cato				Did Not Report					2006
Coopersville Tooling Coalition	Aggressive Tool & Die, Inc.	City of Coopersville	\$2,430,049	32	0	22	10	\$1,241	63.6	78.5	2010
	H.S. Die & Engineering, Inc. (Combined First and Second Location)	Township of Tallmadge / City of Walker	\$9,048,912	233	0	180	53	\$574	2.1	-2.9	2010
	H.S. Technologies, Inc. (Revoked)	Township of Tallmadge				Revoked					2009
	Morren Mold & Machine, Inc.	Township of Allendale	\$175,000	1	0	2	-1	N/A	46.7	24.4	2007
Eastern Michigan Tool & Die Collaborative	Bawden Industries, Inc.	City of Romulus	\$177,760	3	0	7	-4	N/A	9.8	-16.0	2006
	CDM Machine Company, Inc.	Township of Redford	\$98,200	13	0	14	-1	N/A	-23.3	-13.0	2011
	Contour Tool & Machine, Inc.	City of Jackson	\$658,196	10	0	7	3	\$825	35.8	20.7	2006
	Euclid Machine & Manufacturing Co.	City of Romulus	\$191,613	7	0	10	-3	N/A	-20.4	-26.5	2006
	Kimastle Corporation	Charter Township of Chesterfield	\$1,119,912	77	0	45	32	\$850	-29.0	-31.5	2010
	Lunar Industries, Inc.	Township of Clinton	\$570,641	17	0	18	-1	N/A	-21.3	-34.5	2006
	Omega Plastics, Inc.	Township of Clinton	\$2,916,969	64	0	70	-6	N/A	3.7	-23.9	2008
	PDF Manufacturing, Inc.	Township of Grass Lake	\$351,000	7	0	7	0	N/A	8.3	-21.3	2006
	Precision Boring Company	Township of Clinton	\$4,815,000	40	0	40	0	N/A	155.2	155.2	2008
	RTD Manufacturing, Inc.	City of Jackson	\$223,202	19	0	43	-24	N/A	-79.4	-79.4	2006
	Suburban Tool, Inc.	City of Auburn Hills	\$46,848	36	0	36	0	N/A	-36.4	-43.1	2006
Talent Industries, Inc.	Township of Redford	\$300,000	12	0	16	-4	\$950	-24.0	-24.0	2006	

Collaborative	Company <sup>1</sup>	Local Unit of Government	Reported Actual Investment	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received	
Eastern Michigan Tool & Die Collaborative (continued)	Tri-Way Mold & Engineering	City of Roseville	\$2,275,000	29	Not Reported	17	12	\$1,650	48.9	41.2	2010	
	True Industries, Inc.	City of Roseville	\$2,648,378	54	0	47	7	\$802	-36.3	-36.3	2007	
First Choice Machining Solutions	Automated Industrial Motion	Township of Fruitport	\$575,000	10	0	8	2	\$680	-51.6	-53.9	2007	
	Eagle Aluminum Cast Products - Pattern Division	Township of Eggleston	\$0	2	0	5	-3	N/A	-22.2	-22.2	2007	
	Eagle Aluminum Cast Products - Sand Division	City of Muskegon	\$0	9	0	11	-2	N/A	98.1	97.4	2007	
	Falcon Tool & Die	Township of Spring Lake	\$1,047,000	41	0	17	24	\$900	5.4	5.4	2009	
	ITT Gage, Inc.	Township of Dalton	\$251,009	13	0	15	-2	N/A	-72.0	-73.2	2007	
	Muskegon Tool Industries, Inc. <sup>6</sup>	City of Muskegon	\$81,417	11	0	15	-4	N/A	7.4	1.5	2008	
	Reed City Tool, Inc.	City of Reed City	\$1,314,511	76	0	48	28	\$680	-1.0	-1.0	2011	
Westech Corp.	Township of Dalton				Did Not Report						2007	
Global Tooling Alliance	ArtCraft Pattern Works, Inc.	City of Westland	\$280,079	10	0	12	-2	N/A	18.2	-4.4	2008	
	Auto Craft Tool & Die Company, Inc.	Township of Clay	\$884,648	66	0	60	6	\$1,292	-12.4	-15.5	2009	
	Century Tool & Gage Company, Inc.	City of Fenton	\$3,130,121	71	0	68	3	\$3,000	-11.8	-19.3	2008	
	Complete Surface Technologies	Township of Clinton	\$442,405	12	Not Reported	29	-17	N/A	-36.3	-42.9	2009	
	Elite Mold & Engineering, Inc. <sup>6</sup>	Township of Shelby	\$1,731,135	28	0	20	8	\$1,504	-11.7	-0.9	2008	
	Falcon Industry, Inc.	Township of Clinton	\$571,062	12	0	10	2	\$930	-8.8	-18.5	2008	
	Focus Mold & Machining, Inc.	City of Walker	\$50,000	0	Not Reported	3	-3	N/A	Not Reported	Not Reported	2008	
	Global Engineering, Inc.	Township of Shelby	\$382,852	20	0	8	12	\$1,000	-26.4	-26.4	2011	
	JeMar Tool, Inc.	Township of Shelby	\$12,000	15	0	10	5	Not Reported	-21.1	-28.5	2008	
	Maple Mold Technologies, Inc.	City of Rochester Hills	\$1,957,200	28	0	18	10	\$794	-23.3	-30.3	2008	
	Plastic Engineering & Technical Services, Inc.	City of Auburn Hills	\$1,804,153	30	0	36	-6	N/A	-37.3	-42.7	2009	
	Reliable Concept Management, Inc.	Township of Bruce/ Township of Washington	\$120,000	8	0	8	0	N/A	-74.9	-73.7	2008	
	RTS Cutting Tools, Inc.	Charter Township of Clinton	\$425,000	19	0	17	2	\$850	-22.7	-23.3	2008	
	Saginaw Machine Systems, Inc.	City of Saginaw	\$42,104	19	0	50	-31	N/A	-13.1	-13.4	2010	
	Top Craft Tool, Inc.	Township of Clinton	\$329,466	11	0	19	-8	N/A	-16.4	-16.4	2008	
	Vicount Industries, Inc. <sup>6</sup>	City of Farmington Hills	\$4,251,000	65	0	61	4	Not Reported	15.4	11.3	2008	
	Wright-K Technology, Inc.	City of Saginaw	\$516,873	18	0	48	-30	N/A	-48.7	-48.7	2008	
Great Lakes Tool & Die Collaborative	Air-Hydraulics, Inc.	City of Jackson	\$108,880	8	1	10	-3	N/A	4.3	-22.4	2005	
	Albion Machine & Tool Company	City of Albion				Did Not Report						2005
	Classic Die, Inc.	City of Grand Rapids	\$1,050,007	21	-	27	-6	N/A	-19.8	-24.4	2005	
	EPIC Machine, Inc.	City of Fenton	\$207,000	22	0	26	-4	N/A	35.5	9.5	2005	
	K&W Tool & Machine, Inc.	City of Greenville	\$1,435,814	22	0	18	4	\$747	18.0	18.0	2010	
	LS Mold, Inc.	City of Holland	\$2,347,631	22	0	22	0	N/A	-5.3	-6.6	2005	
	Marton Tool, Inc.	City of Grand Rapids	\$99,876	7	Not Reported	8	-1	N/A	-51.6	-53.7	2005	
	Mid-America Machining, Inc.	Township of Columbia	\$7,168,871	112	0	42	70	\$842	172.1	172.1	2005	

Collaborative	Company <sup>1</sup>	Local Unit of Government	Reported Actual Investment	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Great Lakes Tool & Die Collaborative (continued)	MP Components, Inc.	Township of Byron	\$687,638	31	0	36	-5	N/A	-34.9	-7.0	2007
	Pioneer Steel Corporation	Township of Byron	\$2,056,000	37	0	52	-15	N/A	176.3	176.3	2007
	Precision Optical Mfg. (POM) Group, Inc.	City of Auburn Hills	Did Not Report								2008
	Ravenna Pattern & Mfg., Inc.	Township of Moorland	\$331,735	55	0	40	15	\$760	-11.3	-21.5	2008
	STM Manufacturing, Inc.	City of Holland	\$4,032,243	68	0	55	13	\$900	57.4	56.8	2008
	Sturgis Tool & Die, Inc.	City of Sturgis	\$20,500	17	-	30	-13	N/A	-23.8	52.4	2005
	T.M. Smith Tool International Corp.	Township of Macomb	\$807,761	25	0	30	-5	N/A	-14.1	-30.0	2005
	Tower Tool & Manufacturing Company	Township of Macomb	Did Not Report								2013
Michigan Adaptive Coalition	Burton Industries, Inc.	Township of Atlas	\$0	25	0	36	-11	N/A	-13.5	-13.5	2010
	Schmald Tool & Die, Inc.	City of Burton	Did Not Report								2008
Michigan Coast to Coast Tool & Die Collaborative	AccuBilt, Inc. <sup>6</sup>	City of Jackson	\$786,462	31	0	18	13	\$908	6.3	-1.9	2007
	C.H. Industries, Inc.	Township of Shelby	\$73,115	6	0	8	-2	N/A	41.1	-19.2	2011
	Diamond Die & Mold Company <sup>6</sup>	Township of Clinton	\$260,000	11	0	14	-3	N/A	-21.7	-37.0	2007
	Eagle Tool Company	City of Iron Mountain / City of Kingsford	\$1,912,000	43	4	30	9	\$826	149.4	146.3	2007
	Extreme Tool & Engineering, Inc. <sup>6</sup>	Township of Wakefield	\$2,097,387	79	0	50	29	\$1,100	65.3	65.1	2010
	Midwest Mold Services, Inc.	City of Roseville	\$2,183,471	38	0	32	6	\$1,430	4.6	4.6	2007
	Precision Design and Manufacturing, Inc. <sup>7</sup>	City of Hudsonville	Did Not Report								2007
	Premier Industries Corporation	City of Monroe	\$169,248	23	Not Reported	28	-5	N/A	16.8	-0.1	2007
	R & A Tool & Engineering Company <sup>6</sup>	City of Westland	\$530,000	30	Not Reported	30	0	N/A	16.1	-2.7	2007
	Sharp Model Company	Village of Romeo / Township of Bruce	\$2,257,542	81	0	60	21	\$838	43.0	24.3	2007
	Three M Tool & Machine, Inc.	Township of Commerce / City of Wixom	\$6,500,000	73	0	60	13	\$720	29.8	24.1	2007, 2009
	Tranor Industries, L.L.C.	City of Detroit	\$125,000	36	0	23	13	\$720	-72.0	-72.3	
	Wedge-Mill Tool, Inc. <sup>6</sup>	City of Brighton	\$200,000	21	0	20	1	\$650	-20.2	-32.6	2007
Michigan International Tooling Alliance	Carbide Form Master, Incorporated	Charter Township of Springfield	\$0	4	0	6	-2	N/A	-21.9	-31.1	2011
	Centerless Rebuilders, Inc.	Village of New Haven	\$0	31	0	18	13	\$550	-97.5	-97.5	2011
	Cole's Machine, Inc.	City of Davison	\$0	17	0	10	7	N/A	-7.8	14.8	2011
	Ecco Tool Co. Inc.	City of Novi	\$103,500	6	0	6	0	N/A	-15.6	-26.1	2011
	Fischer Tool & Die Corp. <sup>6</sup>	City of Bedford	\$2,704,419	99	0	91	8	Not Reported	64.2	60.0	2011
	Fullerton Tool Company, Inc. <sup>6</sup>	City of Saginaw	\$4,903,829	151	0	106	45	\$357	264.5	364.5	2011
	Hommel-Etamic America Corporation	City of Rochester Hills	\$365,589	86	0	79	7	\$1,267	-57.9	-59.5	2011
	I & G Tool Company, Inc.	City of New Baltimore	\$13,397	4	0	5	-1	N/A	-27.4	-35.5	2011
	Innovative Mold Inc.	Township of Washington	\$1,457,541	32	0	23	9	\$750	8.6	3.3	2011
M. Curry Corporation <sup>6</sup>	Township of Bridgeport	\$166,144	23	0	23	0	N/A	-17.0	-17.7	2011	

Collaborative	Company <sup>1</sup>	Local Unit of Government	Reported Actual Investment	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Michigan International Tooling Alliance (continued)	P.C.S. Company <sup>6</sup>	City of Fraser	\$1,448,524	129	0	106	23	\$948	-29.4	-30.0	2011
	Product & Tooling Technologies, Inc.	City of Fraser	\$1,320,127	45	0	33	12	\$825	-12.7	-12.7	2011
	PT Tech Stamping, Inc.	City of Fraser	\$686,094	42	0	23	19	\$600	-23.7	-23.7	2011
Michigan Tooling Group	Alto Precision, Inc. <sup>6</sup>	Township of Byron	\$797,174	45	0	37	8	\$1,100	Not Reported	Not Reported	2006
	Bessey Tool & Die, Inc. <sup>6</sup>	Township of Sparta	\$1,007,000	18	0	15	3	Not Reported	6.6	5.5	2006
	Brink's Machine Company, Inc. <sup>6</sup>	Township of Pine River	\$1,365,344	16	0	14	2	\$513	104.9	-9.1	2006
	Byrne Tool & Die, Inc. <sup>6</sup>	City of Rockford	\$2,176,462	21	0	16	5	\$800	Not Reported	Not Reported	2006
	CG Automation & Fixture, Inc. <sup>6</sup>	Township of Alpine	\$2,458,851	34	0	30	4	\$905	-21.4	-22.1	2006
	Custom Tool and Die Service, Inc.	City of Hudsonville	\$203,417	4	0	4	0	N/A	Not Reported	Not Reported	2006
	Digital Tool & Die, Inc. <sup>6</sup>	City of Grandville	\$3,918,491	52	0	18	34	\$1,050	18.5	16.8	2006
	Dumbarton Tool, Inc. <sup>6</sup>	Township of Haring	\$50,000	12	0	16	-4	N/A	-21.1	-25.9	2006
	Legacy Precision Molds, Inc. <sup>6</sup>	City of Grandville	\$655,352	12	0	8	4	\$750	7.9	0.9	2006
	Midwest Tool & Die, Inc.	Township of Plainfield	\$560,398	26	0	15	11	\$520	186.1	-8.8	2006
	Momentum Industries, Inc.	City of St. Louis	\$2,730	12	0	18	-6	N/A	21.0	21.0	2006
	Precision Wire EDM Service, Inc. <sup>6</sup>	City of Walker	\$838,730	13	Not Reported	6	7	\$600	29.2	22.5	2006
Muskegon Tooling Alliance	Aero Foil International, Inc.	City of Muskegon	\$907,252	19	0	20	-1	N/A	13.5	13.5	2008
	Campbell Grinder Company	City of Norton Shores	\$300,000	60	-	41	19	\$1,000	-67.1	-32.1	2007
	Dietech	City of Norton Shores	\$147,434	12	0	16	-4	N/A	-18.4	-19.1	2007
	Harrington Tool Company	City of Ludington	Did Not Report								2007
	Intricate Grinding & Machine Specialties <sup>6</sup>	City of Norton Shores	\$178,009	25	0	23	2	\$700	-20.3	-32.4	2007
Northwest Michigan Tooling Coalition	Alltech Tool, Inc.	Township of Paradise	Did Not Report								2008
	American Tool & Die, Inc. <sup>6</sup>	City of Manton	Did Not Report								2008
	Elk Lake Tool Company <sup>6</sup>	Township of Elk Rapids/ Village of Elk Rapids	\$160,000	13	Not Reported	14	-1	N/A	37.0	-43.6	2007
	Flannery Machine & Tool, Inc. <sup>6</sup>	Township of Rapid River	Did Not Report								2007
	I-del, LLC	Township of Garfield	\$411,592	10	0	6	4	\$480	-35.4	-44.4	2007
	Jade Tool, Inc.	Township of Garfield	Did Not Report								2007
	Master Craft Extrusion Tools, Inc.	Village of Northport	\$340,693	11	0	11	0	N/A	2.7	2.2	2007
	MTD Tool & Die, LLC	Village of Elk Rapids	\$80,000	2	0	12	-10	N/A	-57.8	-66.2	2007
	Saber Tool Company, Inc. <sup>6</sup>	Township of Haring	\$418,357	16	0	18	-2	N/A	20.5	-7.8	2007
	Tool North, Inc.	City of Traverse City	\$721,760	45	0	40	5	\$600	20.1	13.5	2007
Precision Tooling Coalition	CNC Precision Machining, LLC	Township of Alpine	Did Not Report								2005
	Competition Engineering, Inc.	Township of Wright	\$3,084,830	71	0	39	32	\$750	56.8	35.8	2006
	Datum Industries, LLC	City of Kentwood	\$3,270,302	96	0	47	49	\$1,025	6.2	6.2	2006
	Preferred Tool & Die, Inc.	Township of Plainfield	\$1,540,458	26	0	31	-5	N/A	144.7	140.6	2005
	Trademark Die & Engineering, Inc.	Township of Plainfield	\$4,642,015	44	0	29	15	\$800	64.3	61.0	2005

Collaborative	Company <sup>1</sup>	Local Unit of Government	Reported Actual Investment	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received	
Southwest Michigan Tooling Collaborative	Allynn Corporation	Township of Cooper	\$175,979	7	0	6	1	\$973	-5.5	-5.2	2006	
	Casey Tool & Die, Inc.	Township of Pokagon	\$285,000	3	0	3	0	N/A	Not Reported	Not Reported	2006	
	Dura Mold, Inc.	Township of Lake	\$1,884,423	48	0	34	14	\$900	10.5	10.5	2006	
	J.K. Machining	Township of Alamo	\$313,544	16	0	15	1	\$640	102.4	102.4	2006	
	Jirgens Modern Tool Corp.	City of Kalamazoo	\$329,000	3	0	5	-2	N/A	-36.1	-36.5	2006	
	Johnson Precision Mold & Eng., Inc.	City of Sturgis	\$644,350	6	0	10	-4	N/A	52.3	42.9	2006	
	L.S. Precision Tool & Die (Revoked)	City of Battle Creek	Revoked									2006
	LeVannes, Inc.	City of Portage	\$1,038,795	21	0	12	9	\$480	17.2	15.7	2006	
	Liberty Molds, Inc.	City of Portage	\$614,593	28	0	23	5	\$935	-11.2	-12.6	2006	
	Maddox Industries, Inc.	Township of Bronson	\$290,000	22	0	23	-1	N/A	5.7	13.1	2006	
	Mayer Tool & Engineering, Inc.	City of Sturgis	\$1,888,619	33	0	28	5	\$800	89.8	89.4	2006	
	Plas-Tech Mold & Design, Inc.	City of Otsego	\$144,145	4	-	7	-3	N/A	-89.0	-84.3	2006	
	S & K Tool & Die	City of Kalamazoo	\$244,187	9	0	12	-3	N/A	-34.3	-34.5	2006	
Travis Creek Tooling, Inc.	City of Plainwell	\$125,000	4	0	5	-1	N/A	Not Reported	Not Reported	2006		
Strategic Tooling Solutions	A & O Mold and Engineering, Inc.	Village of Vicksburg	\$464,000	36	Not Reported	30	6	\$1,200	77.3	65.7	2010	
	BuhlerPrince, Inc. <sup>6</sup>	City of Holland	\$12,301,799	118	Not Reported	69	49	\$832	-27.5	-26.9	2011	
	CAMmand Machining, LLC	Village of Romeo	\$620,249	12	0	13	-1	N/A	-36.9	-35.0	2010	
	Commercial Tool and Die, Inc. <sup>6</sup>	Township of Alpine	\$8,613,159	149	0	130	19	\$890	19.5	17.3	2010	
	Concept Molds, Inc.	Township of Schoolcraft	\$513,945	27	0	22	5	\$712	-9.9	-7.1	2010	
	Delta Tooling Co.	City of Auburn Hills	\$1,731,000	132	0	145	-13	N/A	-34.6	-37.5	2010	
	International Mold Corporation	Township of Clinton	\$2,886,319	86	0	48	38	\$1,101	0.5	0.5	2011	
	M & M Polishing, Inc.	City of Coloma	\$25,000	34	0	16	18	\$800	100.0	100.0	2010	
	Michigan Tool Works	City of Sturgis	\$800,000	19	0	6	13	\$770	84.5	77.7	2010	
	Pyper Tool and Engineering, Inc.	City of Walker	\$950,000	62	0	37	25	\$1,430	94.0	88.4	2010	
TK Mold and Engineering, Inc.	Village of Romeo	\$386,384	16	0	12	4	\$825	-31.9	-31.9	2010		
Walker Tool and Die, Inc.	City of Walker	\$5,778,394	164	33	101	30	\$850	-32.6	-34.2	2010		
Third Coast Tooling Alliance	Brown Jig Grinding Co.	City of Wixom	\$145,000	11	0	9	2	\$975	-29.1	-30.9	2010	
	Carroll Tool and Die Co. <sup>6</sup>	Township of Macomb	\$351,086	20	0	24	-4	N/A	-32.2	-33.3	2010	
	Dynamic Plastics, Inc.	Charter Township of Chesterfield	\$1,976,300	41	0	30	11	\$500	8.7	3.3	2010	
	Kraftwood Engineering Co. (Revoked)	Township of Commerce	Revoked									2010
	Majestic Industries, Inc.	Township of Macomb	\$4,513,867	78	0	45	33	\$983	-15.8	-15.8	2010	
	Mistequay Group, Ltd <sup>6</sup>	City of Saginaw	\$873,775	46	0	32	14	\$605	-44.7	-46.5	2010	
	Mistequay-ISG LLC <sup>6</sup>	Charter Township of Saginaw	\$358,965	23	0	18	5	\$602	-6.3	-8.1	2011	
	PCD-Carbide Tool Company dba Precorp, Inc.	City of Williamston	\$295,537	13	0	15	-2	\$640	Not Reported	Not Reported	2010	
	Posa-Cut Corporation <sup>6</sup>	City of Farmington Hills	\$480,197	17	0	14	3	\$724	-48.0	-49.2	2010	
Precision Industries, Inc. <sup>6</sup>	City of Flint	\$88,126	8	Not Reported	8	0	N/A	-23.9	-42.6	2010		
Universal/DeVlieg LLC	City of Saginaw	\$0	9	0	7	2	Not Reported	Not Reported	Not Reported	2010		
Tool Makers Alliance	Apollo Tool and Engineering	City of Walker	\$800,000	19	0	23	-4	N/A	18.1	15.0	2007	

Collaborative	Company <sup>1</sup>	Local Unit of Government	Reported Actual Investment	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Tool Makers Alliance (continued)	Evans Tool and Engineering <sup>6</sup>	City of Walker	\$16,003	3	0	11	-8	N/A	-36.6	-37.8	2007
	Grand Die Engravers, Inc.	City of Grand Rapids	\$689,000	19	Not Reported	24	-5	N/A	-17.6	-17.9	2008
	True Tool CNC Re grinding & Mfg., Inc.	City of Warren	Did Not Report								2007
Tooling Advantage Group	Azko Pattern Manufacturing, Inc.	City of Muskegon Heights	\$0	3	0	7	-4	N/A	117.6	118.3	2010
	Borgia Die & Engineering, Inc.	Township of Wright	\$20,000	1	0	7	-6	N/A	149.2	150.3	2006
	Class-A-Tool & Machine, LLC	Township of Egelston	\$87,157	3	0	4	-1	N/A	11.5	-6.2	2006
	East River Machine & Tool	Township of Muskegon	\$30,000	8	0	8	0	N/A	-24.0	-26.9	2006
	Freedom Tool & Mfg. Co.	Township of Egelston	\$192,665	4	0	5	-1	N/A	112.9	25.1	2006
	Titan Tool & Die, Inc.	City of Norton Shores	\$410,000	9	0	6	3	\$760	48.6	45.2	2006
	Wire EDM Technologies	Township of Muskegon	\$65,482	3	0	4	-1	N/A	-7.8	-18.7	2006
Tooling Systems Group	Engineered Tooling Systems, Inc.	City of Walker	\$3,139,099	81	0	36	45	\$1,000	14.5	23.4	2005
	Mold Tooling Systems, Inc.	City of Walker	\$467,969	11	0	13	-2	N/A	-11.6	-12.8	2005
	Specialty Tooling Systems, Inc.	City of Walker	\$488,986	56	0	22	34	\$1,400	262.7	262.7	2005
United Tooling Coalition	Custom Design, Inc.	City of Portage	\$938,069	37	0	24	13	\$1,091	-3.0	-4.6	2006
	Enterprise Tool & Die, Inc.	City of Grandville	\$471,755	36	0	69	-33	N/A	-29.0	-32.0	2007
	Master Precision Mold Technology	City of Greenville	\$1,320,085	43	0	46	-3	N/A	Not Reported	Not Reported	2005
	Miller Tool & Die, Inc.	City of Jackson	\$698,075	10	0	48	-38	N/A	159.2	88.4	2005
	Mol-Son, LLC <sup>6</sup>	Village of Mattawan	\$1,487,007	83	0	80	3	\$1,000	6.7	3.7	2010
	Precision Jig & Fixture, Inc.	City of Rockford	\$2,891,569	38	0	44	-6	N/A	452.9	452.9	2005
	Richard Tool & Die, Inc.	Township of Lyon	\$2,421,460	96	0	74	22	\$1,280	-61.6	-48.9	2007
	Riviera Tool, LLC	Township of Cascade	\$358,916	92	0	127	-35	N/A	22.2	22.2	2010
	Thunder Bay Pattern Works, Inc.	Township of Clinton	\$228,100	23	0	17	6	\$586	13.9	13.9	2009
	Urgent Plastics Services, Inc. (Expired: 12/31/2013)	City of Rochester Hills	\$2,428,332	76	0	68	8	\$876	116.3	116.3	2009
West Coast Tooling Coalition	Accurate Re grinding Service	City of Walker	\$650,000	8	0	8	0	\$440	Not Reported	Not Reported	2006
	Alliance CNC	City of Kentwood	\$2,000,000	19	0	12	7	\$650	23.0	21.8	2006
	Artiflex Manufacturing, LLC (formerly ITS Manufacturing Solutions, LLC)	City of Walker	\$2,347,285	54	15	12	27	Not Reported	-59.7	-59.7	2009
	Custom Tooling Systems, Inc.	Charter Township of Zeeland	\$1,064,776	40	0	43	-3	N/A	6.7	2.1	2009
	Distinctive Machine Corp.	City of Rockford	\$1,929,503	31	0	26	5	\$1,000	37.6	37.6	2007
	Unique Model, Inc. <sup>6</sup>	City of Walker	\$1,410,773	60	0	59	1	\$1,000	-45.1	-46.8	2007
	Usher Tool & Die, Inc.	Township of Byron	\$977,375	26	Not Reported	15	11	\$700	4.6	4.6	2006
	West Michigan Precision Machining, Inc.	City of Walker	\$1,771,337	18	0	9	9	\$800	41.5	34.6	2006
	Williams Tooling & Mfg., Inc.	Township of Dorr	\$370,000	25	0	14	11	\$1,045	52.4	41.4	2006
Wolverine Special Tool, Inc.	City of Walker	\$596,748	14	Not Reported	16	-2	N/A	179.2	55.7	2006	
West Michigan Tooling Coalition	Eclipse Tool & Die	Township of Leighton	\$1,820,086	41	0	49	-8	N/A	-18.7	-18.7	2005
	Paragon Die & Engineering Company	Township of Cascade	\$12,940,659	217	0	130	87	\$790	17.9	175.6	2010
	Wiesen, Inc.	Township of Otisco	\$1,117,117	19	0	22	-3	N/A	142.1	187.7	2005

Collaborative	Company <sup>1</sup>	Local Unit of Government	Reported Actual Investment	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
West Michigan Tooling Coalition (continued)	Wolverine Tool & Engineering	Township of Plainfield	\$209,979	33	0	38	-5	N/A	-43.8	-46.1	2005
Whitehall Township Tooling Coalition	A.C.E. Tooling, Inc. <sup>6</sup>	City of Norton Shores	\$591,431	14	0	19	-5	N/A	31.1	21.1	2006
	Action Mold & Machining, Inc.	City of Grand Rapids	\$2,244,350	29	0	45	-16	N/A	1.3	-3.4	2006
	CS Tool Engineering, Inc.	City of Cedar Springs	\$3,317,792	46	0	47	-1	N/A	21.3	20.5	2006
	Erdman Machine Company <sup>6</sup>	Township of Whitehall	\$4,473,727	64	0	24	40	\$724	53.7	49.6	2006
	General Die & Engineering, Inc. <sup>6</sup>	Township of Byron	\$2,700,000	56	0	53	3	\$1,000	-25.8	-25.8	2006
	GraphiteXpress, LLC	Township of Keene	\$0	1	0	1	0	N/A	Not Reported	Not Reported	2006
	Northern Machine Tool Company <sup>6</sup>	City of Muskegon	\$1,496,056	36	0	39	-3	N/A	-1.9	-4.4	2006
	Viking Tool & Engineering Company	Township of Whitehall	\$1,760,000	34	0	31	3	\$600	34.0	34.0	2006
<b>TOTALS:</b>			<b>\$290,502,005</b>				<b>1,220</b>				

<sup>1</sup> Metrics for all companies are not enforced by a Development Agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Subsequent to the reporting period, this Renaissance Zone has been revoked.



## Geographic Renaissance Zone Activity

In 1996, the Michigan Renaissance Zone Act, under MCL 125.2684, authorized the designation of Renaissance Zones (“Geographic Renaissance Zones”) which allow any company or individual to locate within a Geographic Renaissance Zone and to receive benefits. In 2013, 19 of these zones were still active. Most of these Geographic Renaissance Zones are made up of a combination of two types of subzones: (1) community-specific geographic subzones and (2) company-specific geographic subzones. The first type of subzone - those enacted under the original language of the Act - was awarded to communities in areas targeted for development; these types of subzones are referred to as “community-specific subzones.” Within the 19 Geographic Renaissance Zones currently active, there are 87 community-specific subzones that span approximately 50 local communities across the state.

The Act was later amended to allow for creation of a second type of a subzone associated with one or more companies. These subzones were created either by designating new subzones within existing Geographic Renaissance Zones or by granting time extensions for portions of existing community-specific subzones to particular companies for specified projects. These types of subzones are referred to as “company-specific subzones.” Because these types of subzones are linked to particular companies, the benefits of the Renaissance Zone are controlled and defined. Legislative authority to designate geographic zones or subzones and allow time extensions expired on December 31, 2011.

Below are individual tables for each of the 19 active Geographic Renaissance Zones, indicating metrics for each of the component subzones within the Geographic Renaissance Zone. The K.I. Sawyer Renaissance Zone and the Warren Tank Plant Renaissance Zone are both designated as a military sub-type of Geographic Renaissance Zone; therefore, these two Renaissance Zones share a table.

Most of the company-specific subzones have development agreements governing the minimum amount of capital investment and job creation projected and imposes reporting requirements. For the community-specific subzones and those company-specific subzones where no development agreement exists, requests were made to obtain development information from the applicable local government or the company, respectively. However, without an enforcement mechanism, reporting to the MEDC is voluntary and may result in underreporting of activity within the zones. Communities report difficulty in tracking the businesses and residents moving into and out of the community-specific subzones.

These Geographic Renaissance Zones have reported creating 4,432 new jobs and leveraging more than \$1.3 billion in private investment during the active periods of the Zones. The following is the status of the active Geographic Renaissance Zones.

**Berrien County/City of Benton Harbor/Benton Twp. Renaissance Zone**

Company-specific Subzones													
Classification			Investment		Jobs						Tax Information		Benefits
Subzone	Community	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Miller's Pond	City of Benton Harbor	Whirlpool Corp. - (Amended) <sup>6</sup>	\$65,325,843	\$48,726,543	868 (ret)*	778	778	0	778 (ret)	\$2,379	-51.8	-50.7	2011
Elisha Gray	Charter Township of Benton	Whirlpool Corp. <sup>6</sup>	\$21,538,996	\$7,636,106	None	568	Not Reported	Not Reported	452 (cre)	\$761	-4.5	-4.5	2011
Edgewater Redevelopment	Charter Township of Benton	Whirlpool Corp. <sup>6</sup>	\$175,000	\$77,957,263	None	1,059	Not Reported	Not Reported	793 (cre)	\$1,765	1.8	2.2	2011
Community-specific Subzones													
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013	Did Not Report			Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Meadowbrook & Yore <sup>7</sup>	Charter Township of Benton	1	N/A	\$1,540,200	0	Did Not Report			Not Reported	Not Reported	Not Reported	Not Reported	2000
Miller's Pond (Remainder) <sup>7</sup>	City of Benton Harbor					Did Not Report							2000
<b>TOTALS:</b>				<b>\$135,860,112</b>					<b>1,245 (cre)</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

**Border to Border Renaissance Zone**

<b>Company-specific Subzones</b>													
Classification			Investment		Jobs						Tax Information		Benefits
Subzone	Community	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
City of Coldwater	City of Coldwater	JMWingard, LLC (Revoked) <sup>6</sup>											2011
Village of Middleville	Village of Middleville	ChemQuest, Inc.	\$250,000	\$1,190,357	22	15	Not Reported	9	6	\$783	3.0	4.0	2012
<b>Community-specific Subzones</b>													
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013				Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Big Rapids Twp. (Expired: 12/31/2013) <sup>7</sup>	Township of Big Rapids	2	N/A	\$1,927,600	0				Not Reported	Not Reported	517.5	521.1	2002
City of Escanaba <sup>7</sup>	City of Escanaba	2	N/A	Not Reported	Not Reported				6	Not Reported	Not Reported	Not Reported	2002
City of Morenci <sup>7</sup>	City of Morenci	2	N/A	Not Reported	0				16	\$448	-35.8	-35.8	2002
<b>TOTALS:</b>				<b>\$3,117,957</b>					<b>28</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

**City of Detroit Renaissance Zone**

Company-specific Subzones												
Classification		Investment		Jobs						Tax Information		Benefits
Subzone	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Lynch Road	Detroit Chassis, LLC (Amended) <sup>6</sup>	\$2,000,000	\$1,475,517	80	228	0	80	148	\$1,879	-13.4	-13.4	2010
Livernois/Intervale	Detroit Chrome, Inc. (dba DCI Aerotech)	\$5,000,000	\$6,096,645	20	64	0	44	20	\$740	369.5	360.6	2010
Southwest/Delray	Mobis North America, LLC <sup>6</sup>	\$21,900,000	\$41,051,658	200	529	7	0	522	\$836	139.4	139.4	2010
Southwest/Delray	Boasso America Corporation	\$1,515,000	\$1,307,219	36	24	0	24	0	\$942	-1.9	-17.8	2011
Southwest/Delray	Bridgewater Interiors, LLC	\$2,700,000	\$9,318,100	17	346	1	282	63	\$801	-67.8	-69.9	2011
Southwest/Delray	Renaissance Global Logistics, LLC <sup>6</sup>	\$2,000,000	\$6,700,275	108	141	0	119	22	\$380	-3.7	-6.4	2011
Southwest/Delray	The John Johnson Company	\$173,000	\$743,381	13	34	0	64	-30	N/A	-4.7	-11.4	2011
Southwest/Delray	Waterfront Petroleum Terminal Co.	\$2,668,500	\$1,351,704	5	14	2	7	5	\$1,407	-9.1	-9.1	2012
Southwest/Delray	James Group International, Inc. (Revoked) <sup>6</sup>	Revoked										2012
Southwest/Delray	Peerless Metal Powders & Abrasive	\$1,200,000	\$1,249,708	11	29	0	32	-3	N/A	16.3	16.1	2012
Community-specific Subzones												
Subzone	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013				Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Campus Martius <sup>7</sup>	10	N/A	Not Reported	0				0	\$0	100.0	100.0	2003
I-75 (American Axle) (Expired: 12/31/2013) <sup>7</sup>	1	N/A	Not Reported	0				Not Reported	Not Reported	39.0	127.0	2002
I-94 Industrial Site <sup>7</sup>	23	N/A	Not Reported	13				Not Reported	Not Reported	Not Reported	Not Reported	1997
<b>TOTALS:</b>			<b>\$69,294,207</b>					<b>747</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

**City of Flint Renaissance Zone**

Company-specific Subzones												
Classification		Investment		Jobs						Tax Information		Benefits
Subzone	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Downtown-Office-Retail	500 Block, LLC <sup>6</sup>	\$20,000,000	\$22,218,247	None	0	0	0	0	N/A	374.3	374.3	2009
Downtown-Office-Retail	Baker Uptown, LLC <sup>6</sup>	\$5,200,000	\$5,300,000	None	0	0	0	0	N/A	52.5	52.5	2009
Downtown-Office-Retail	Community First, LLC <sup>6</sup>	\$3,000,000	\$3,016,000	None	0	0	0	0	N/A	96.4	97.5	2009
Historic-Industrial-Housing	River City Developments, LLC and Rogers Foam Corporation	\$350,000	\$1,925,000	15	12	0	0	12	\$765	343.0	343.0	2009
Historic-Industrial-Housing	General Motors <sup>6</sup>	\$5,000,000	\$25,938,733	50	456	4	192	260	\$1,310	-60.9	-81.6	2009
University Park	Genesee Packaging, Inc. (Amended) <sup>6</sup>	\$600,000	\$228,552	40	59	Not Reported	18	41	\$383	7.47	-9.02	2011
Great Lakes Medical Complex	INN, Inc.	\$18,000,000	\$7,556,865	100	64	0	20	44	\$619	82.8	82.8	2011
Great Lakes Medical Complex	Diplomat Specialty Pharmacy, LLC <sup>6</sup>	\$9,900,000	\$10,052,887	1,039	802	27	269	506	\$681	-4.7	-4.7	2011
Community-specific Subzones												
Subzone	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013	Did Not Report			Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Former Buick City Site <sup>7</sup>					Did Not Report							2001
<b>TOTALS:</b>			<b>\$76,236,284</b>					<b>863</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

**City of Grand Rapids Renaissance Zone**

Company-specific Subzones												
Classification		Capital Investment		Jobs						Tax Information		Benefits
Subzone	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Furniture Center	American Seating <sup>6,7</sup>	\$4,000,000	\$1,390,087	20	144	23	78	43	\$724	-42.1	-44.3	2009
Furniture Center	Hotel Holdings Monroe <sup>6,7</sup>	\$37,200,000	\$2,829,995	150	0	0	0	0	N/A	5.1	27.8	2009
Furniture Center	Israel aka SSP Properties <sup>7</sup>	Did Not Report - No Reporting Requirements										2009
Furniture Center	607 Dewey, LLC (True North) <sup>6</sup>	\$1,900,000	\$1,987,898	None	39	0	0	39	\$1,000	714.4	482.7	2010
Grandville	Via Design, Inc. (Amended)	\$272,000	\$277,000	1	2	1	0	1	\$769	24.6	30.1	2010
Wealthy-Eastern-Franklin	Wealthy Street Historic Development, LLC (Amended) <sup>6</sup>	\$650,000	\$842,500	None	0	0	0	0	N/A	435.1	509.8	2010
Community-specific Subzones												
Subzone	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013				Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
A-Tek Manufacturing <sup>7</sup>	2	N/A	\$3,014,652	0				21	\$596	-41.8	-43.9	2003
Metropolitan Hospital <sup>7</sup>	1	N/A	\$23,364,666	Not Reported				55	\$1,100	467.8	409.7	2003
Monroe Center <sup>7</sup>	12	N/A	\$6,449,010	Not Reported				24	\$508	298.9	280.8	2003
Terra Firma <sup>7</sup>	4	N/A	\$13,192,192	0				192	\$625	30.3	25.7	2003
<b>TOTALS:</b>			<b>\$53,348,000</b>					<b>375</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

**City/County of Jackson Renaissance Zone**

<b>Company-specific Subzones</b>													
Classification			Investment		Jobs						Tax Information		Benefits
Subzone	Community	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Production Engineering Subzone	City of Jackson	Alro Steel Corporation	\$1,800,000	\$2,623,543	10	43	0	31	12	\$635	15.6	15.6	2013
Production Engineering Subzone	City of Jackson	Production Engineering, Inc. <sup>6</sup>	\$11,200,000	\$12,875,749	112(ret) 68 (cre)	64	0	112	-48 (ret)	N/A	85.8	83.8	2009
<b>Community-specific Subzones</b>													
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013				Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Armory Site <sup>7</sup>	City of Jackson	6	N/A	\$11,161,000	Not Reported				Not Reported	Not Reported	1,784.9	1,405.4	2000
Former Concrete Tile Mfg. Site (Lester Bros.) <sup>7</sup>	Township of Leoni	7	N/A	Not Reported	Not Reported				Not Reported	Not Reported	Not Reported	Not Reported	2000
Former Goodyear Site <sup>7</sup>	City of Jackson/Township of Blackman/Township of Summit	8	N/A	\$254,000,000	Not Reported				Not Reported	Not Reported	4,009.3	3,287.8	2000
Former Jackson Drop Forge Site <sup>7</sup>	City of Jackson/Township of Summit	4	N/A	\$5,017,000	Not Reported				Not Reported	Not Reported	3,659.7	2,734.4	2000
Harris-McBurney Site <sup>7</sup>	Township of Leoni	1	N/A	Not Reported	Not Reported				Not Reported	Not Reported	Not Reported	Not Reported	2000
<b>TOTALS:</b>				<b>\$285,677,292</b>					<b>-36</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

**Kalamazoo/Battle Creek Renaissance Zone**

<b>Company-specific Subzones</b>													
Classification			Investment		Jobs						Tax Information		Benefits
Subzone	Community	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Midlink Bus. Pk.	Township of Comstock	Kaiser Aluminum Fabricated Products, LLC <sup>6</sup>	\$50,000,000	\$175,814,043	150	177	10	14	153	\$934	2,511.8	2,511.8	2010
BC Tower	City of Battle Creek	The Hinman Company	\$1,050,000	\$1,898,000	None	305	0	305	0	N/A	-83.6	-0.2	2010
<b>Community-specific Subzones</b>													
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received			
Former BCHS Community Site/Youth Bldg <sup>7</sup>	City of Battle Creek	2	N/A	Not Reported	Not Reported	Not Reported	Not Reported	45.6	40.3	2001			
Kraft Foods <sup>7</sup>	City of Battle Creek	1	N/A	Not Reported	Not Reported	Not Reported	Not Reported	-19.7	-21.0	2001			
Sullivan Barn/Hart Hotel/ Equipment Center <sup>7</sup>	City of Battle Creek	13	N/A	Not Reported	Not Reported	Not Reported	Not Reported	161.4	135.0	2001			
Transamerica Tower/BC Tower (Remainder) <sup>7</sup>	City of Battle Creek	17	N/A	Not Reported	Not Reported	Not Reported	Not Reported	284.1	284.1	2001			
Eastside Neighborhood <sup>7</sup>	City of Kalamazoo	2	N/A	Not Reported	Not Reported	Not Reported	Not Reported	102.9	58.8	2001			
Enterprise Center <sup>7</sup>	City of Kalamazoo	8	N/A	Not Reported	Not Reported	Not Reported	Not Reported	-50.7	-50.7	2001			
Former Consumers North/ Ampersee <sup>7</sup>	City of Kalamazoo	Not Reported	N/A	Not Reported	Not Reported	Not Reported	Not Reported	0	0	2001			
Northside Commercial <sup>7</sup>	City of Kalamazoo	4	N/A	Not Reported	Not Reported	Not Reported	Not Reported	857.3	765.6	2001			
Portage Creek Corridor <sup>7</sup>	City of Kalamazoo	2	N/A	Not Reported	Not Reported	Not Reported	Not Reported	20.3	34.6	2001			
Midlink Bus. Pk. (Remainder) <sup>7</sup>	Township of Comstock	17	N/A	\$24,790,299	Not Reported	307	Not Reported	23.7	11.4	2001			
<b>TOTALS:</b>					<b>\$202,502,342</b>		<b>460</b>						

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement



**City of Lansing Renaissance Zone**

Company-specific Subzones												
Classification		Capital Investment		Jobs						Tax Information		Benefits
Subzone	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Capital Club Tower	Grand River Tower, LLC (Revoked) <sup>7</sup>	Revoked										2009
Ottawa Station	Phoenix Development Partners, LLC & Accident Fund <sup>6</sup>	\$94,000,000	\$147,143,000	None	501	4	490	7	\$1,288	1,199.0	1,199.2	2010
Knapp's Centre	Eyde Knapp Development, LLC <sup>6</sup>	\$22,000,000	\$23,317,610	None	0	0	0	0	N/A	-12.3	-12.3	2012
<b>TOTALS:</b>			<b>\$170,460,610</b>					<b>7</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

**Manistee County Renaissance Zone**

Company-specific Subzones													
Classification			Investment		Jobs					Tax Information		Benefits	
Subzone	Community	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Eastlake/ Filer/Manistee and Eastlake/Filer/ Manistee II	City of Manistee	American Materials (Reith Riley) <sup>6,7</sup>	\$19,400,000	\$11,155,651	8(ret) 8(cre)	11	0	8	8(ret) 3(cre)	\$1,000	1,000.1	869.6	2009
Amptech Inc.	City of Manistee	Amptech, Inc. <sup>6</sup>	\$1,380,000	\$1,720,910	40	36	0	40	-4	N/A	2.3	2.3	2010
Community-specific Subzones													
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013	Reported Baseline Jobs at Designation <sup>4</sup>			Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Eastlake/Filer/ Manistee (Remainder) <sup>7</sup>	City of Manistee	3	N/A	Not Reported	0	Did Not Report			Not Reported	Not Reported	190.2	190.2	1997
Kaleva <sup>7</sup>	Village of Kaleva					Did Not Report							1997
<b>TOTALS:</b>				<b>\$12,876,561</b>					<b>-1 (cre)</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

**Mid-Michigan Economic Growth Corridor Renaissance Zone**

Company-specific Subzones													
Classification			Investment		Jobs						Tax Information		Benefits
Subzone	Community	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Village of Farwell	Village of Farwell	Terex USA, LLC dba Terex Woodsman	\$1,100,000	\$1,710,560	87	43	0	20	23	\$520	Not Reported	-50.0	2010
Township of LeRoy	Township of LeRoy	Acme Pallet, Inc. <sup>6</sup>	\$3,150,000	\$7,148,713	10	23	0	0	23	\$530	12,912.4	8,936.9	2011
Community-specific Subzones													
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013	Did Not Report		Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received	
Township of Chase <sup>7</sup>	Township of Chase	0	N/A	\$0	0	Did Not Report		0	N/A	0	0	2000	
City of Ewart <sup>7</sup>	City of Ewart	0	N/A	\$0	0	Did Not Report		0	N/A	100	100	2000	
Township of Eden <sup>7</sup>	Township of Eden					Did Not Report						2000	
Township of Freeman <sup>7</sup>	Township of Freeman	0	N/A	\$0	0	Did Not Report		0	N/A	Not Reported	Not Reported	2000	
Township of Grant <sup>7</sup>	Township of Grant	0	N/A	\$0	0	Did Not Report		0	N/A	Not Reported	Not Reported	2000	
Township of Hamilton <sup>7</sup>	Township of Hamilton	4	N/A	Not Reported	15	Did Not Report		Not Reported	Not Reported	Not Reported	Not Reported	2000	
Township of LeRoy (Remainder) <sup>7</sup>	Township of LeRoy	3	N/A	Not Reported	Not Reported	Did Not Report		Not Reported	Not Reported	Not Reported	Not Reported	2000	
Village of Baldwin <sup>7</sup>	Village of Baldwin	1	N/A	Not Reported	Not Reported	Did Not Report		Not Reported	Not Reported	Not Reported	Not Reported	2000	
Village of Farwell (Remainder) <sup>7</sup>	Village of Farwell					Did Not Report						2000	
Township of Yates <sup>7</sup>	Township of Yates	0	N/A	\$0	0	Did Not Report		0	N/A	0	0	2000	
<b>TOTALS:</b>				<b>\$8,859,273</b>		Did Not Report		<b>46</b>					

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

### Military Renaissance Zones

Company-specific Subzones														
Classification			Investment		Jobs						Tax Information		Benefits	
Subzone	Community	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received	
K.I. Sawyer	Township of Forsyth	Frontier Medical Devices, Inc. <sup>6</sup>	\$2,400,000	\$1,133,737	12	12	0	0	12	\$1,571	100	100	2011	
K.I. Sawyer	Township of Forsyth	Potlatch Wood Products Corp.	\$2,000,000	\$11,375,457	125 (ret)	129	Not Reported	125	125(ret) 4 (cre)	Not Reported	10.3	10.3	2003	
K.I. Sawyer	Township of Forsyth	RNFL Acquisitions (d.b.a. Michigan Renewable Carbon) <sup>6</sup>	\$16,000,000	\$9,798,568	27	23	0	14	9	\$782	-2.1	10.8	2009	
Warren Tank Plant	City of Warren	Oshkosh Corporation <sup>6</sup>	Revoked								2011			
Community-specific Subzones														
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013				Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received	
Warren Tank Plant (Remainder) (Expired: 12/31/2013) <sup>7</sup>	City of Warren				Did Not Report									1997
<b>TOTALS:</b>				<b>\$22,307,762</b>				<b>25 (cre)</b>						

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

**Montcalm/Gratiot Counties Renaissance Zone**

<b>Company-specific Subzones</b>													
Classification			Investment		Jobs						Tax Information		Benefits
Subzone	Community	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Village of Edmore	Village of Edmore	Specialty Lifting Equipment, Inc. (formerly Apiaries & Orchard, Inc.) (Amended)	\$302,000	\$680,854	6	27	0	15	12	\$560	3.0	3.0	2009
Village of Edmore	Village of Edmore	Ryan's Equipment (Revoked)	\$493,000	\$237,741	12	12	0	9	3	\$440	100.0	100.0	2009
City of Howard/Township of Pierson/Township of Reynolds	Township of Pierson	Sietsema Farms Feeds <sup>7</sup>	\$3,000,000	\$7,200,000	10	37	0	34	3	\$675	-3.4	-5.6	2009
City of Howard/Township of Pierson/Township of Reynolds	Township of Pierson	Flex-Cable	\$222,000	\$968,916	26	67	0	31	36	\$400	-19.0	-19.0	2011
City of Carson City/Township of Bloomer/Township of North Shade	City of Carson City	Renaissance Power, LLC	\$10,000,000	\$15,414,730	None	8	0	8	0	N/A	-7.0	141.2	2012
<b>Community-specific Subzones</b>													
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013	Did Not Report		Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received	
City of Carson City/Township of Bloomer/Township of North Shade <sup>6</sup>	City of Carson City/Township of Bloomer/Township of North Shade	4	N/A	Not Reported	10	Did Not Report		83	\$1,290	Not Reported	Not Reported	2001	
Township of Montcalm <sup>6</sup>	Township of Montcalm					Did Not Report						2001	
Village of Breckenridge/Township of Wheeler <sup>6</sup>	Village of Breckenridge/Township of Wheeler	5	N/A	\$3,300,000	Not Reported	Did Not Report		72	Not Reported	Not Reported	Not Reported	2001	
Village of Edmore (Remainder) <sup>6</sup>	Village of Edmore	0	N/A	Not Reported	Not Reported	Did Not Report		Not Reported	Not Reported	0	0	2001	
<b>TOTALS:</b>				<b>\$27,802,241</b>				<b>209</b>					

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Metrics not enforced by a Development Agreement

<sup>7</sup> Subsequent to the reporting period, this Renaissance Zone has been revoked

**Muskegon/Muskegon Heights Renaissance Zone**

Company-specific Subzones													
Classification			Investment		Jobs						Tax Information		Benefits
Subzone	Community	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Muskegon Mall/Rook Project	City of Muskegon	Parkland Muskegon, LLC <sup>6,7</sup>	\$4,000,000	\$846,944	12	1	0	0	1	Not Reported	-39.0	9.2	2008
Former Muskegon Mall	City of Muskegon	Heritage Square Development, LLC <sup>7</sup>	\$5,000,000	\$2,225,000	12	1	0	0	1	\$850	175.5	179.5	2009
Community-specific Subzones													
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013				Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Former Muskegon Mall (Remainder) <sup>7</sup>	City of Muskegon	7	N/A	Not Reported	3				Not Reported	Not Reported	Not Reported	Not Reported	2003
Former Shaw Walker Furniture (AKA Watermark) <sup>7</sup>	City of Muskegon	2	N/A	Not Reported	23				Not Reported	Not Reported	Not Reported	Not Reported	2003
Muskegon Bus. Park North (Cordova Chemical Site) <sup>7</sup>	City of Muskegon	0	N/A	Not Reported	0				0	N/A	Not Reported	Not Reported	2003
Western Avenue <sup>7</sup>	City of Muskegon	1	N/A	Not Reported	9				Not Reported	Not Reported	Not Reported	Not Reported	2000
Whittaker Electric <sup>7</sup>	City of Muskegon	2	N/A	Not Reported	0				Not Reported	Not Reported	Not Reported	Not Reported	2000
Hoyt Street <sup>7</sup>	City of Muskegon Heights	0	N/A	\$0	Not Reported				Not Reported	Not Reported	Not Reported	Not Reported	2000
Intra City Dispatch <sup>7</sup>	City of Muskegon Heights	1	N/A	Not Reported	Not Reported				Not Reported	Not Reported	-22.8	-12.1	2002
Mona View/Old Wastewater Plant <sup>7</sup>	City of Muskegon Heights	0	N/A	\$0	0				0	N/A	0	0	2000
Sanford Village <sup>7</sup>	City of Muskegon Heights	0	N/A	\$0	0				0	N/A	0	0	2000
Seaway Drive <sup>7</sup>	City of Muskegon Heights	0	N/A	\$0	0				0	N/A	0	0	2000
<b>TOTALS:</b>				<b>\$3,071,944</b>					<b>2</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement

### North Country Renaissance Zone

Community-specific Subzones										
Classification		Businesses	Investment		Individuals	Jobs		Tax Information		Benefits
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
City of Bessemer <sup>6</sup>	City of Bessemer	4	N/A	\$495,800	0	Not Reported	Not Reported	10.8	24.4	2003
Marenisco Twp. <sup>6</sup>	Township of Marenisco	0	N/A	Not Reported	0	0	N/A	Not Reported	Not Reported	2001
City of Wakefield City/Township of Wakefield (Remainder) <sup>6</sup>	City of Wakefield/Township of Wakefield	4	N/A	\$866,760	5	11	\$967	82.1	81.3	2003
<b>TOTALS:</b>				<b>\$1,362,560</b>		<b>11</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Metrics not enforced by a Development Agreement

### Northern Tier Renaissance Zone

Community-specific Subzones										
Classification		Businesses	Investment		Individuals	Jobs		Tax Information		Benefits
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Commerce Ind. Park <sup>6</sup>	City of Alpena	6	N/A	\$754,704	0	0	\$600	457.7	459.6	2000
National Guard Armory Site <sup>6</sup>	City of Alpena	3	N/A	\$42,000	0	0	N/A	100.0	100.0	2000
Oxbow Park <sup>6</sup>	City of Alpena	10	N/A	\$7,188,087	58	64	\$402	18,837.5	18,948.4	2000
SW Residential Site <sup>6</sup>	City of Alpena	0	N/A	\$0	0	0	N/A	0	0	2000
City of Onaway <sup>6</sup>	City of Onaway	0	N/A	\$0	0	0	N/A	0	0	2000
Rogers City 7 / Industrial Park <sup>6</sup>	City of Rogers City	1	N/A	\$550,000	1	0	N/A	Not Reported	Not Reported	2000
Rogers City 8 / Residential <sup>6</sup>	City of Rogers City	1	N/A	\$120,000	1	0	N/A	Not Reported	Not Reported	2000
Grand Traverse Commons <sup>6</sup>	City of Traverse City	74	N/A	\$4,340,439	1,695	350	Not Reported	222.6	548.0	2000
Alpena Regional Airport 5 <sup>6</sup>	Township of Wilson	0	N/A	\$0	0	0	N/A	0	0	2000
Alpena Regional Airport 6 <sup>6</sup>	Township of Wilson									
<b>TOTALS:</b>				<b>\$12,995,230</b>		<b>414</b>				

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Metrics not enforced by a Development Agreement

**City of Saginaw Renaissance Zone**

Company-specific Subzones												
Classification		Investment		Jobs						Tax Information		Benefits
Subzone	Company	Projected Investment <sup>1</sup>	Reported Actual	Projected Job	Reported Current	Reported Jobs	Reported	Reported Actual	Reported Avg	% Change in	% Change in	First Year
Lufkin Rule/Hess Avenue/Fairgrounds	Hausbeck Pickle Company <sup>6</sup>	\$1,500,000	\$1,849,213	None	83	Not Reported	38	45	\$600	3,657.2	3,657.2	2011
Northeast Saginaw	Midwest Manufacturing	\$5,700,000	\$7,723,576	25	39	0	0	39	\$532	61.3	61.3	2011
Central Business District	Gateway Financial Services, Inc.	\$1,800,000	\$1,999,422	30	115	0	59	56	\$800	-62.0	-62.0	2011
Central Business District	Midwestern Surgical Associates	\$1,500,000	\$2,255,786	10	0	0	27	-27	N/A	1,592.7	1,592.7	2011
Central Business District	SSP & Associates, Inc.	\$6,148,000	\$0	12	0	0	0	0	N/A	0	0	2012
Community-specific Subzones												
Subzone	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received			
Agape Child Care Center <sup>7</sup>	1	N/A	Not Reported	0	Not Reported	Not Reported	-5.4	-7.6	2003			
Central Business District (Remainder) <sup>7</sup>	45	N/A	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	1997			
Covenant Health Care <sup>7</sup>	54	N/A	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	2001			
Davenport Inn <sup>7</sup>	1	N/A	Not Reported	Not Reported	Not Reported	Not Reported	178.8	178.8	2002			
Former Delphi Plant 2 <sup>7</sup>	Not Reported	N/A	Not Reported	Not Reported	Not Reported	Not Reported	-14.3	-14.3	2003			
Lufkin Rule/Hess Avenue/Fairgrounds (Remainder) <sup>7</sup>	5	N/A	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	1997			
Northeast Saginaw (Remainder) <sup>7</sup>	48	N/A	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	1997			
Northwest Saginaw <sup>7</sup>	Not Reported	N/A	Not Reported	Not Reported	Not Reported	Not Reported	6.6	15.1	1997			
Old Saginaw City Business District <sup>7</sup>	4	N/A	Not Reported	Not Reported	Not Reported	Not Reported	42.4	40.8	2002			
Salina Business Area <sup>7</sup>	3	N/A	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	1997			
<b>TOTALS:</b>			<b>\$13,827,997</b>			<b>113</b>						

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Company received additional state economic incentive(s)

<sup>7</sup> Metrics not enforced by a Development Agreement



### Thumb Area Renaissance Zone

Community-specific Subzones										
Classification		Businesses	Investment		Individuals	Jobs		Tax Information		Benefits
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Village of Caro <sup>6</sup>	City of Caro	3	N/A	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	2000
Village of Cass City / Millennium <sup>6</sup>	Village of Cass City				Did Not Report					2000
<b>TOTALS:</b>										

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Metrics not enforced by a Development Agreement

### Wayne County Renaissance Zone

Company-specific Subzones													
Classification			Investment		Jobs					Tax Information		Benefits	
Subzone	Community	Company	Projected Investment <sup>1</sup>	Reported Actual Investment	Projected Job Creation/Retention <sup>1</sup>	Reported Current Jobs <sup>2</sup>	Reported Jobs Transferred to Zone <sup>3</sup>	Reported Baseline Jobs at Designation <sup>4</sup>	Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received
Midtown Hospital Campus	City of Detroit	VHS of Michigan, Inc. (Vanguard/DMC)	\$400,000,000	\$207,000,000	None	6,516	Not Reported	6,758	-242	N/A	100.0	100.0	2011
Woodward Avenue (Old Hudson's Bldg.)	City of Detroit	1208 Woodward, LLC (Amended)	\$75,000,000	\$0	None	0	0	0	0	N/A	0	0	2012
Community-specific Subzones													
Subzone	Community	Reported Companies Receiving Benefits	Projected Investment <sup>1</sup>	Reported Actual Investment	Reported Residents Receiving Benefits in 2013			Reported Actual Job Creation/Retention <sup>5</sup>	Reported Avg Weekly Wage of Jobs Created	% Change in Taxable Value (TV)	% Change in SEV	First Year Benefits Received	
Atwater Street (River East) <sup>6</sup>	City of Detroit	2	N/A	Not Reported	0			Not Reported	Not Reported	234.6	258.9	2003	
Jefferson Avenue - Tower 500/EDS <sup>6</sup>	City of Detroit	3	N/A	Not Reported	0			0	N/A	100.0	100.0	2003	
Michigan Avenue - Book Cadillac Hotel <sup>6</sup>	City of Detroit	5	N/A	Not Reported	0			Not Reported	Not Reported	-25.5	-24.5	2003	
East Jefferson Office Site <sup>6</sup>	City of River Rouge	Not Reported	N/A	\$0	0			0	N/A	-9.3	-9.3	2001	
Pleasant Street <sup>6</sup>	City of River Rouge		0	N/A	\$3,517,778	Not Reported			115	\$840	-86.1	-86.1	2001
Industrial Park-East Side <sup>6</sup>	City of Taylor	0	N/A	\$3,517,778	Not Reported			115	\$840	-86.1	-86.1	2001	
Central Avenue <sup>6</sup>	City of Wyandotte	1	N/A	\$18,153,500	Not Reported			51	\$645	71.6	64.2	2001	
<b>TOTALS:</b>				<b>\$228,671,278</b>				<b>-76</b>					

<sup>1</sup> Projected information is derived from original application or development agreement

<sup>2</sup> The number of jobs the company reported to have on December 31, 2013

<sup>3</sup> Jobs transferred to the Zone from another facility or entity owned by the same company outside of the Zone

<sup>4</sup> Information derived from original application or reported by the company in annual progress report

<sup>5</sup> Reported Actual Job Creation/Retention is calculated by subtracting Reported Jobs Transferred to Zone and Reported Baseline Jobs at Zone Designation from Reported Current Jobs

<sup>6</sup> Metrics not enforced by a Development Agreement